

## Monica Hawkins

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**From:** Jason Trottier  
**Sent:** Wednesday, March 6, 2019 2:10 PM  
**To:** Monica Hawkins  
**Subject:** FW: Mayor's Letter  
**Attachments:** Mayor's Letter 2019 -v022.docx

*Jason H. Trottier, BBA, CPA, CMA  
CAO/Treasurer*

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**From:** Julie Pilkey <pilkeyj@cassellholme.on.ca>  
**Sent:** Friday, February 15, 2019 8:45 AM  
**To:** Debbie Miller <clerk@mattawan.info>; Diane Francoeur <deputyclerk@bonfieldtownship.org>; Jason McMartin <admin@papineaucameron.ca>; Jason Trottier <jason.trottier@eastferris.ca>; Jennistine Leblond <j.leblond@chisholm.ca>; Karen McIsaac <Karen.mcisaac@cityofnorthbay.ca>; Lynda Kovacs <clerk@calvintownship.ca>; Raymond Belanger Burke <info@mattawa.ca>; 'Al MacDonald' <mayor@cityofnorthbay.ca>; 'Dean Backer' <backerdean@hotmail.com>; 'Dean Backer' <dean.backer@opp.ca>; 'Ian Pennell' <pennelli@ontera.net>; 'Leo Jobin' <mayor@chisholm.ca>; Pauline Rochefort <mayor@eastferris.ca>; 'Peter Murphy' <murphp@sympatico.ca>; 'Randall McLaren' <mayor@bonfieldtownship.org>; 'Robert Corriveau' <mayorbob@hotmail.com>  
**Cc:** Jamie Lowery <Loweryj@cassellholme.on.ca>; Mark King <mark@hfreeman.ca>; Mark King <Mark.King@cityofnorthbay.ca>; Chris Mayne <chris@maynetravel.com>  
**Subject:** Mayor's Letter

Sent on behalf of Jamie Lowery, CEO

Good afternoon,  
I trust this email finds you well.

At the meeting held on January 24, 2019, one of the action items was direction to our CEO (Jamie Lowery) to draft a letter for each municipality to the Minister of Health and Long-Term Care. The thought was that the letters would all contain similar messages and reinforce the need to move forward with the redevelopment as well as petition the government in regards to the composition of

the Board of Management. Specifically, the municipalities are requesting that the Township of South Algonquin NOT be excused from their operating levy or responsibilities as a member of the Board of Management.

I have attached the letter and encourage each of you to format the letter and place it on your letterhead.

Should you have any questions, please contact Jamie directly at [loweryj@cassellholme.on.ca](mailto:loweryj@cassellholme.on.ca) or 705-474-4250 ext. 233

Sincerely,

*Julie Pilkey*

Finance & Administration Coordinator

**CASSELLHOLME**

*Compassionate care for life's journey.*

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February 13, 2019

Honourable Christine Elliott,  
Minister of Health and Long-Term Care  
Hepburn Block  
10<sup>th</sup> Floor  
80 Grosvenor Street  
Toronto, ON M7A 2C4

**RE: Cassellholme, East Nipissing Home for the Aged**

Long-term care in our community is in crisis. As a supporting municipality in the Board of Management of Cassellholme, East Nipissing District Home for the Aged, we are very concerned that the care residents of the Home receive is diminished because of the state/condition of the current building. It is obvious to us that the lack of space, aging infrastructure and poor technology are leading to more aggressive behaviours, resident conflict, increased costs and staff inability to respond to the needs of residents in an efficient manner.

As I'm sure you are aware, Cassellholme has been working to reach a local solution to respond to the request of four municipalities (Town of Mattawa, Township of Mattawan, Township of Calvin and Township of Papineau/Cameron) to leave the Board of Management in order to support a home in Mattawa. The municipalities reached agreement on the following foundational principals in regards to an exit strategy;

- That the exit be equitable for all – (requiring unanimous support)
  - That operating dollars for long term care stay in the system (i.e. that the exiting four municipalities will re-direct their levies to their local home and a separate district will be created, through an amendment to Regulation 79/10, to ensure their on-going support)
  - That exiting municipalities provide their share of the capital required to redevelop Cassellholme as mandated by the Ministry, in order to make Cassellholme whole
  - That Cassellholme be able to borrow on its own faith and credit
  - That the province provide the net present value up front
- That the constitution of the board of management will be changed upon completion of the redevelopment.

Through the assistance of all three provincial parties, an amendment was passed to the *Long-Term Care Homes Act* in December 2017 which enables District homes, like Cassellholme, to borrow on their own faith and credit. Cassellholme then commissioned a study to help its supporting municipalities better understand the financial consequences for each municipality (those that are staying and those that wish to leave and transfer their support elsewhere). This information was presented and in the spring of 2018 the Board secured unanimous support from every municipality. This support was communicated through Council resolutions.

In order not to delay Cassellholme's redevelopment any longer, the Board of Management abandoned its request for upfront payment of the Ministry's proportion of the capital.

It seemed that by April of 2018 the way forward was set for the development of Cassellholme to proceed. Unfortunately, the government of the day decided not to allocate the additional 24 beds requested, nor to deal with our redevelopment application.

After the provincial election, we received notice that the Township of South Algonquin wished to leave the Board of Management as well due to its financial circumstances. Cassellholme's Board, once again, went to work to find a solution based on the principles presented above. However, the Township of South Algonquin rejected the concept of supporting a local long-term care home. Continued support for a long-term care home is a foundational principle. The Board did offer relief by proposing to waive the requirement for South Algonquin to pay its pro rata capital contribution.

In a meeting with the remaining eight municipalities, the capital contribution exemption was embraced, however, the municipalities all felt that South Algonquin should not be released from its operating contribution to support long-term care. To date, no agreement has been reached with South Algonquin.

This letter, therefore, is to formally request that, as quickly as possible, the Ministry of Health and Long-Term Care enter into a development agreement with Cassellholme that includes an additional 24 beds. We also request that any change to the constitution of the Board of Management not include South Algonquin, unless and until an agreement acceptable to the other eight municipalities has been reached with South Algonquin. Until then South Algonquin will continue with all its obligations associated with its participation on the Board of Management.

Cassellholme has communicated this to the Township of South Algonquin and, therefore, we respectfully request that you support our requests and expedite Cassellholme's redevelopment application.

Should you have any questions, please contact me directly,

Sincerely,

Mayor

Copy to:

Honourable Victor Fedeli, Minister of Finance

Chris Mayne, Chair of Cassellholme

Mark King, Vice Chair of Cassellholme

Jamie Lowery, CEO, Cassellholme